

MSc Managing Major Projects and Programmes

Subject areas include:

- Business context
 - Business strategy
 - Translating business vision to reality
 - Business change management
 - Benefits management
 - Business risk
 - Strategic supply chain management
- People
 - Leadership and motivation
 - Communication
 - Stakeholder management
 - Boundary management
 - Working with teams
 - Managing virtual teams
 - Profiles of successful programme and project managers
- Business change
 - Value systems
 - Assessing readiness for change
 - Change dynamics
 - Modelling business change
 - System dynamics
 - Business change frameworks
 - Design and delivery management
 - Requirements management
 - Issue management
 - Problem solving and decision making
- The 3Ps – portfolios, programmes & projects
 - Success factors
 - Portfolio structuring and risk diversification
 - Programme governance
 - Project governance
 - Enterprise PMOs
 - Programme and project assurance
 - Major and mega projects and specific societal repercussions
- Commercial
 - Building business cases
 - Funding major initiatives
 - Tender process
 - Contract management
- Disciplines
 - Defining the mission
 - Programme planning
 - Project planning
 - Command and control
 - Visibility
 - Benefit-impact-product mapping
 - Sizing and estimating
 - Baselining and managing changes
 - Earned value management
 - Budgeting and cost management
 - Risk management